

# Making a difference

Annual Report 2018-19



St. Jude India ChildCare Centres

*“I have visited several St. Judes centres  
and every time I am very impressed.  
These homes are such a beautiful concept.  
Many congratulations!”*

Paul Polman  
Ex-CEO Unilever



# Chairman's Message



Ashutosh Pednekar

"We are the proud recipient of the highest rating from CRISIL for voluntary organisations. Similarly, we are immensely proud of the 'GuideStar India Champion Level – Platinum Certification' and 'Great Place to Work Certification'. These accolades, while being an independent validation of what we do, are achieved only because of the dedication of our employees, our contractors, the professionals who support us — our bankers, our auditors, our Team Members and the families of our children."

Dear Supporter of St. Jude's,

We have completed another wonderful year at St. Jude's, and as always, we are eternally grateful for your support.

It is your support that encourages us to keep delivering our promise of providing a 'Home Away From Home' to every child suffering from cancer.

During the past twelve months our expansion continued with the formal inauguration of our Vellore centres and the opening of new centres in Guwahati and Chennai. On the anvil is our foray into Varanasi, which is in sync with the expansion of Tata Memorial Hospital's plans of spreading across India.

Usha Banerji, our CEO and member of the Board of Directors, retired on July 31, 2019, after spending a hugely successful tenure of almost seven years. From the very beginning, Usha was keen on understanding how each one of our Team Members was

involved with St. Jude's and how the work we did could be done better. When she joined, we had centres in Mumbai, Kharghar and Kolkata. Usha not only helped consolidate our processes but also oversaw our expansion to other cities – Delhi, Hyderabad, Jaipur, Vellore, Guwahati and Chennai. Her enthusiasm guided St. Jude's to achieve a pan-India presence while keeping the spirit and values of St. Jude's intact. Usha's presence at our centres gave confidence to our staff, support to the parents, and love to the children. She was available for every single one of them. Her interactions with doctors from various hospitals, and in particular Tata Memorial Hospital (TMH), Mumbai, have created a bond that has taken St. Jude's to higher levels of performance. We will sorely miss her, and on behalf of everyone at St. Jude's, I wish her the very best.

Taking over from Usha is Anil Nair who joins us after working as the Head of Governance Reforms at the





Janaagraha Centre for Citizenship and Democracy. Janaagraha is a non-profit focused on improving the quality of life in India's cities and towns and is among India's best-known organisations working on urban transformation. With his rich experience, we believe that Anil will be an able leader who will take St. Judes to the next stage, including our expansion plans and meeting the needs of more and more children across India. In tandem with Usha, he visited all our centres to meet our Team Members, staff, hospitals and doctors and, of course, our children and their parents.

With the spread of our centres and growth in the number of our children, we are deploying better and robust technology to facilitate better operations. During the year, we hope to implement software solutions that will help us become more efficient with managing the occupancy of our new admissions and returnees, tracking the children's performance and activities, and streamlining donor and sponsor management, inventory, fixed assets and human resources. This will create an efficient Management Information System (MIS) as well as produce quality performance reports that we are required to send to our donors, sponsors and regulators.

We have also started a project that tracks the present status of our children who have completed their treatment and returned to their towns and villages. It is heartening to note that their stay with St. Judes helped the children and their families return to normalcy as quickly as possible. Hygienic practices that they learnt and assimilated at the centres percolate to their homes and, in some cases, to their surroundings too. As the number of our alumni grow, we will have wholesome statistics and data, and will be able to quantify the impact of St. Judes

better. This will spur us on for bettering ourselves in meeting our objectives.

We are also the proud recipient of the highest rating from CRISIL for voluntary organisations. We are rated 'VO 1A'. This grading indicates our robust delivery capability and high financial proficiency. The VO grading is an independent opinion of CRISIL on our relative ability to achieve our stated objectives in a sustained manner. Similarly, we are immensely proud of the 'GuideStar India Champion Level – Platinum Certification' and 'Great Place to Work Certification'. These accolades, while being an independent validation of what we do, are achieved only because of the dedication of our employees, our contractors, the professionals who support us – our bankers, our auditors, our Team Members, and the families of our children.

As always, we are what we are because of our children. For me and for all of us, they are the heart and soul of St. Judes. Our 'Home Away from Home' is for them and them alone. In the name of these children, and on behalf of all of them, I once again thank each one of you and hope that with your constant support,

St. Jude India Child Care Centres continue to achieve its objectives for decades to come.

Ashutosh Pednekar

Chairman, St. Jude India ChildCare Centres

# The Need for St. Judes

In India, over 50,000 children suffer from cancer every year, but less than 20,000 get access to complete treatment. However, most people are unaware that childhood cancers have a high rate of cure provided that the medical treatment is supported by an infection-free, cheerful environment and proper nourishment.

In most cases in this country, parents with limited financial means from rural India bring children diagnosed with cancer to cities where high-quality treatment is available. Their treatment may last as long as two years, during which time the child may be an outpatient or could be hospitalised throughout the process. Clean and safe accommodation is unaffordable for these families, and they are often forced to live on streets and footpaths close to the hospitals. Here, parents don't have a place to cook nutritious meals for their children, and unhygienic conditions leave them vulnerable to secondary infections. This situation often leads to families feeling dejected and depressed, and in despair, they abandon treatment and return home.

It is to address the issue of sanitary and safe accommodation that St. Judes steps in and bridges this gap with our innovative model of holistic care.

## Who We Are

We provide every child suffering from cancer, a chance of surviving the disease and leading a healthy, happy life. Our hygienic environment gives children the best chance of beating cancer, allowing them to recuperate and recover. Along with our skilled counsellors, families battling the same situation, form a community at our centres and become each other's support system.

## What We Do

We provide free accommodation and holistic support to children travelling with their parents for treatment from remote villages and small towns to big cities. Our centres become a 'Home Away From Home' for underprivileged families during their child's battle with cancer.

## Our vision

To nurture and develop our sustainable model that places children undergoing treatment for various diseases on the path to a happy and healthy life. In doing so, we hope that every child will realise his or her potential and transform their lives.

## Our mission

To facilitate the recovery of children who are undergoing treatment for serious chronic diseases like cancer by providing clean, safe and cost-free accommodation.

## Our values

### Commitment

We are committed to serving patients and their families with deep compassion and an unwavering passion to deliver results.

### Excellence

We strive to exceed expectations, making no compromise on quality and rigorous discipline in terms of quality of care. Continuous innovation helps us stay ahead.

### Teamwork

The team is aware of their responsibilities based on specific tasks, with active collaboration among the sub-teams and a winning spirit derived from openness and trust.

### Integrity

We are principled, transparent in our actions, consistent, and reliable in all our relationships and stand firmly by our beliefs, even under adverse circumstances.

### Action

Our 'small company soul' gives us the agility to make quick decisions and the imagination to succeed. We start small, think big, and move fast.

### Care

Everything that we do is done with attention-to-detail and diligence. Every effort and decision is made with due consideration to the value that it adds to our beneficiaries. Care encompasses a genuine concern for the well-being of not only our families but also our colleagues and external agencies.

### Giving Back- Kar Seva

A feeling of ownership – 'Mine' – that creates a sense of my 'Home Away From Home'. It encourages team spirit and creates bonds among the staff and between families while taking responsibility and creating a shift from 'They' to 'Us'. Children observe this value and learn that cooperation and collaboration of those around them lead to a happy, healthy environment.

# What We Do

We provide a safe and clean environment that is essential to the recovery of a child. In addition, we also offer nutritional, educational and recreational support, transportation services and counselling services.

## Housing Facilities

Each family is provided with a unit, which comprises a bed and storage facility. In addition, families have access to common washing areas and cooking facilities that are kept spotlessly clean by the families and our staff.

## Nutritional Support

Each family staying at St. Jude's is provided with a 'starter pack' comprising basic food staples and a set of utensils. The families are also given cooking oil every month as well as food grains, milk, pulses and other protein-rich supplements every week.

## Transportation Services

Children from our centres are provided with transportation to and from the hospital for treatment.

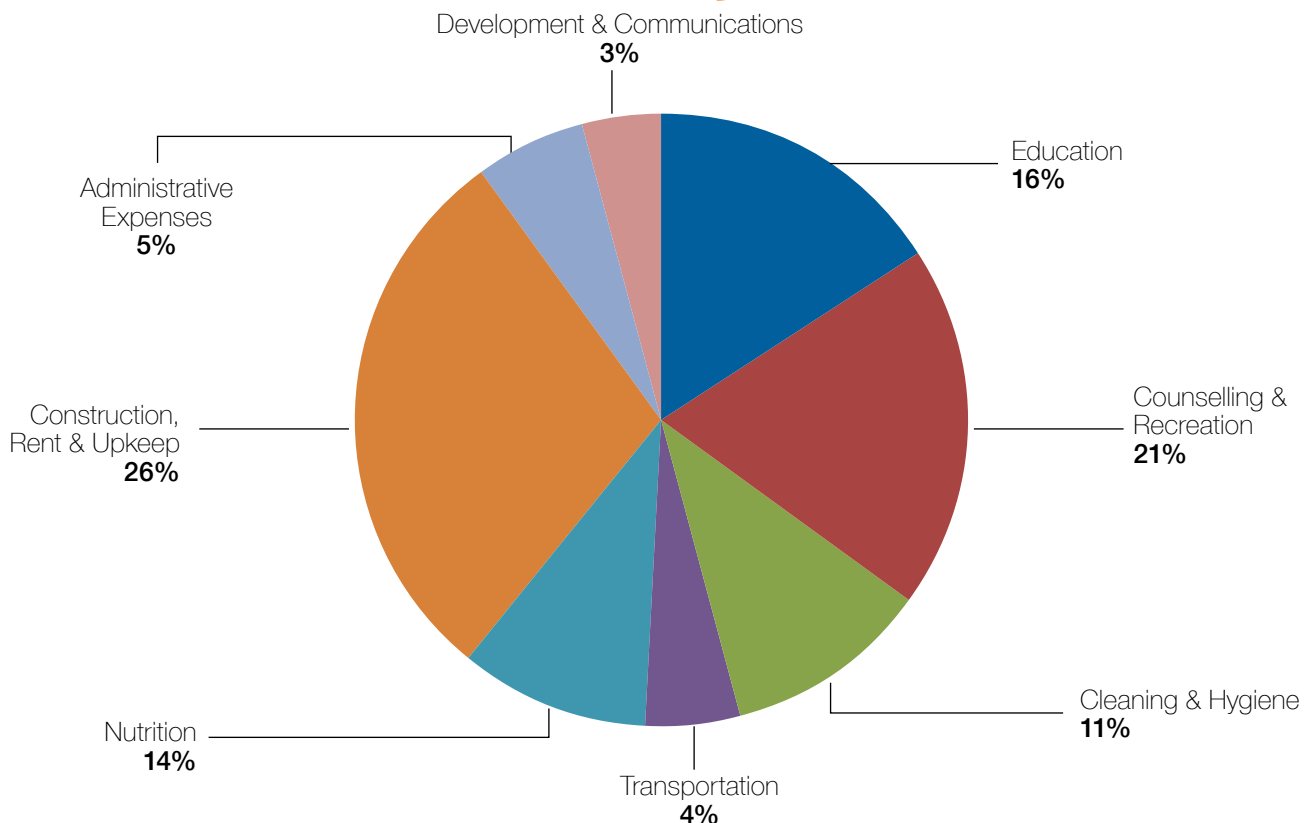
## Educational Services

Our concept-based educational programme aims to open new windows in the minds of our children. We assist children with reading, writing and maths, and help them improve their understanding of languages. In addition, we also conduct regular art and science education trips to local sites and museums.

## Support Services

Parents whose children are admitted to our centres have more often than not left their villages to avail of the treatment, and in doing so, have left behind their livelihoods to do whatever is possible to save the lives of their children. We provide families with the psychosocial support to cope with this abrupt transition in their lives. We empower parents with occupational skills, conduct recreational and stress relief activities and facilitate group discussions and counselling sessions.

# Where Your Money Goes



# Where to Find Us



## Location 1

### Centre M1 – Rani Vicaji Memorial Ward

1st Floor, Dr. Mhaskar Hospital, 31 B. D. D. Chawl Sakhubai Mohite Marg Off N. M. Joshi Marg (Delisle Road) Police Station, Lower Parel, Mumbai 400013. Tel: +91-22-2309 2800

## Location 2 (Centre M8)

### Centre M8 - The Ajai Verma Centre

1st Floor, Trust House, 35 Hospital Avenue, Dr. E Borges Road, Parel, Mumbai 400012. Tel: +91-22-2471 1621

## Location 3 (Centres M4, M5, M6, & M7)

### Centre M4 – The Najoo & Hirji Madon BMT Centre

### Centre M5 – The Alchemy Foundation Centre

### Centre M6 – The Indu & Virendra Gupta Centre

### Centre M7 – The Hindustan Unilever Centre

Advanced Centre for Treatment, Research and Education in Cancer (ACTREC), Sector 22 Kharghar, Navi Mumbai 410210. Tel: +91-22-2740 5149

## Location 4 (Centres M9, M10, M11, M12, M13, M14, M15, M16, M17, M18, M19, M20, M21, M22)

### Centre M9 - The Premlata Vandravan Shah Centre

### Centre M10 - The Blue Dart Centre

### Centre M11 - The Pravin Shah Centre

### Centre M12 - The Rotary Centre

### Centre M13 - The Premlata Vandravan Shah Centre

### Centre M14 - Temasek Centre

### Centre M15 - The Citi Centre

### Centre M16 - The GlaxoSmithKline Centre

### Centre M17 - The Jamna & Pahlaj Gidwani Centre

### Centre M18 - The Premlata Vandravan Shah Centre

### Centre M19 - The AkzoNobel Centre

### Centre M20 - The Purnima Dwarkadas Centre

### Centre M21 - The Jamsetji Tata Centre

### Centre M22 - The Roche Children's Centre

Cotton Green Campus, Building A, B & C, Bombay Port Trust Colony, Rajas Nagar, Zakaria Bunder Rd, Cotton Green-East, Mumbai 400033. Tel: +91-22-2372 2274, +91-22-2372 2275, +91-22-2372 2276

## KOLKATA

## Location 1

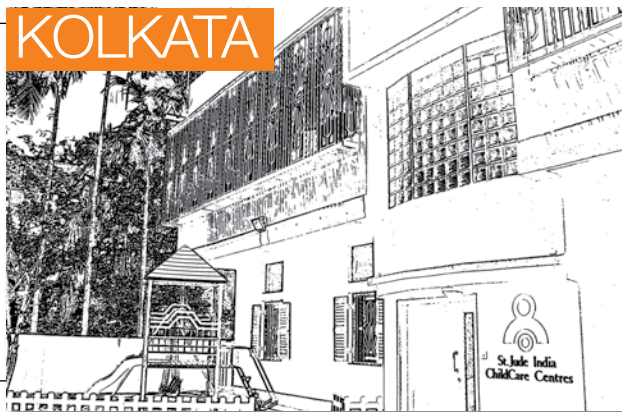
### Centre K1 and K3 – Premashraya

First Floor, DC-193/1, New Town, Rajarhat, Kolkata 700156. Tel: +91 92300 29804, +91-96749 01441

## Location 2

### Centre K2 - The Jacobs Ladder Centre

212, Mahatma Gandhi Road, Thakurpukur, 93 Shantasri Pally P.S. - Haridevpur, Kolkata 700063. Tel: +91-98301 54456



## NEW DELHI/ NOIDA NCR

## Location 1 (Centres D1, D2, D3, D4)

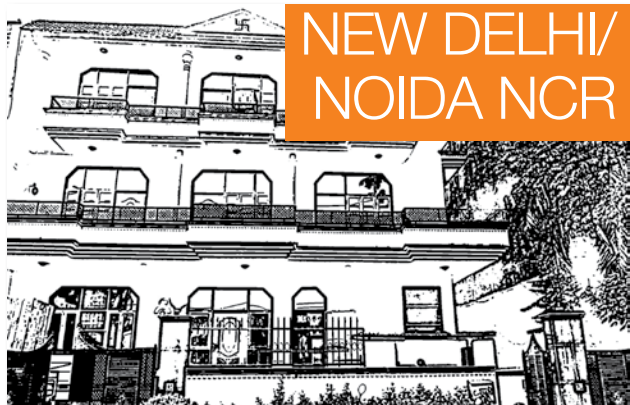
### Centre D1 - The Bilan Cooper Centre

### Centre D2 - The Eagle Peak Centre

### Centre D3 - Max India Foundation Centre

### Centre D4 - The Indira Pravin Mehta centre

C-24, Sector 26, Noida, Uttar Pradesh 201301. Tel: +91-11-204135539

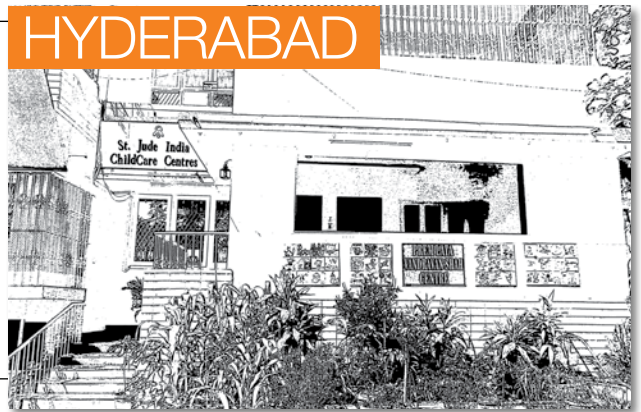


## HYDERABAD

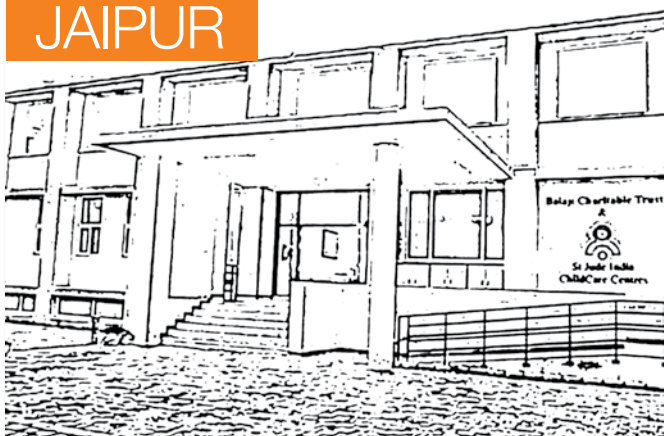
### Location 1

#### Centre H1 - The Premlata Vandran Shah Centre

House No 8-2-703/A/6, Road No 12, Banjara Hills,  
Hyderabad 500034. Tel: +91-40-23373606



## JAIPUR



### Location 1

#### Centre J1, J2, J3 - Kavita Cancer Care Centre

Kavita Cancer Care Centre, Sector 7, Opp. Vidhya Sagar  
School, Pratap Nagar, Jaipur 302033.  
Tel: +91-141-2791513

### Location 1

#### Centre V1 - The Kewalram Chanrai Centre Centre V2 - The Shoba & Sunny Verghese Centre

31, Nathaniel Building, (Old PF office), Filterbed Road, Vellore, Tamil Nadu 632001.  
Tel: +91-416-2221006



## VELLORE

## GUWAHATI



### Location 1

#### Centre G1 - The Roche Children's Centre Centre G2 - The Smt Vidya Devi & Dr Dharm Pal Mahajan Centre

Jironi Ghar 1, Dr. B. Barooah Cancer Institute, Village  
Ulubari, Gopinath Nagar, A.K. Azad, Guwahati,  
Assam 781016. Tel: +91- 361-2471010

### Registered Office

Victoria House, Pandurang Budhkar Marg, Lower Parel,  
Mumbai 400013. Tel: +91-22-24971192/36

### Administrative Office

628-629 Arun Chambers, 6th Floor, Tardeo Main Road,  
Mumbai 400034. Tel: +91-22-2351 5174



# St. Judes Alumni

In December 2018, St. Judes hosted a memorable get-together of the first batch of our children who had stayed at our Mumbai centres in 2006. Twenty children and their parents were invited for this special event.

It was an emotional day with the visiting children and their families talking about the old days. They, along with our Team Members

and staff, visited all the centres and spent time with parents of children currently under treatment in our Mumbai centres.

For us, it was a very proud moment to see these children all grown up and ready to embark on their journey of life.



## Sonal Gawai

Sonal Gawai lives in Maharashtra's Akula district. She first came to our centre in 2006 as a seven-year-old. Initially, she went home after a month, but had to come back because of an eye infection. Her next visit lasted almost nine months. Post treatment, she continued coming for follow-ups till 2009, when she was declared cancer free. She now comes once a year for a routine check-up. The chatty 20-year-old has currently enrolled for banking coaching classes.



## Rashmi Sengupta

Rashmi Sengupta hails from Tripura. She came to us as a four-year-old in 2006, when she registered with TMH for her cancer treatment. She had to come back in 2009 after a relapse, and stayed at our Kharghar centre at the time. She will be appearing for her Higher Secondary Examination next year, and alongside she is also preparing for NEET (National Eligibility cum Entrance Test). She wants to be a doctor and join TMH as a way of paying her gratitude to the doctors who saved her life.

## Nikhil Singh

Nikhil, who also attended our alumni meet, was first diagnosed in 2009. He is originally from Nagpur and was admitted to St. Judes a month after his registration at TMH. Nikhil had a relapse in 2014 and had to come back to stay with us. He will be appearing for his HSC (science) next year. Though his father wants him to get into Medicine, he wants to pursue a career in management and do an MBA.



# CEO's Report

*The highlight of the year has been our achievement of reaching parts of the country where our support is needed the most.*



Usha Banerji

“Besides our partnerships, we also celebrated an alumni get-together in December 2018, with the first group of children who had stayed at St. Jude's in 2006.”

Partnerships, collaborations and the resulting synergy creates a larger impact and makes our work particularly fruitful. There were many instances of this during the past year, be it with hospitals or with other NGOs. The highlight of the year has been our achievement in reaching parts of the country where our support is needed the most. In May 2018, we opened two centres in Vellore to take care of children under treatment at CMC Vellore. The hospital is one of the leading treatment centres in the country and patients flock there from across India. The centres with 22 units in total have been at full occupancy ever since they were operational. The space belongs to the hospital and a blood collection centre in the building has made it easier for children to get their tests done.

The Northeast is a largely underserved part of the country and our centres at Guwahati take care of children under treatment at Dr. B Borooah Cancer Institute (BBCI). The hospital, which is

a grant-in-aid institute under the Department of Atomic Energy (DAE) and a unit of the Tata Memorial Centre, is the ideal partner for our first foray into the Northeast. Opened in December 2018, our two centres, with 12 units in each, have become a welcoming home to families that have been bringing their children there from remote parts of the Northeast. We are grateful to BBCI for providing space in their existing hostel for our centres.

Other collaborations and partnerships which will go a long way in improving services to those in need include our agreement with Jaslok Hospital Mumbai. This collaboration resulted in the first bone marrow transplant of a St. Jude's child at the hospital this year. Without this intervention, the child would have had to wait several months to undergo the procedure at Tata Memorial Centre.

We are also grateful to MPower, an NGO working with mental health, for agreeing to provide stress-busting sessions for our





staff in Mumbai. The continuous care that our staff offer others can sometimes take a toll on their own mental health and any support for them is most welcome.

We are always willing to share our experience with other NGOs running similar centres. Recently, we provided the Budhrani Trust with strategies to set up a 'Home Away From Home' for young adults and teenagers. In Mumbai, our relationship with Tata Memorial Centre has blossomed into a strong partnership and we have collaborated closely with them for one of India's first Patient Navigator Training programme – KEVAT.

We also signed an MOU with Piramal Healthcare, a grassroots organisation, to collaborate on improving services for our beneficiaries from Andhra Pradesh and Telengana, and a telephonic helpline to answer questions about childhood cancers.

Additionally, an agreement with the Rajasthan government now ensures that children under treatment at government hospitals in Jaipur can avail of our services there.

Besides our partnerships, we also celebrated an alumni get-together in December 2018 with the first group of children who had stayed at St. Jude's in 2006. Twenty children and their parents were invited to Mumbai and it was an emotional reunion for all. It was a walk down memory lane for Team Members, staff and families as they visited all the centres and spent time with parents of children currently under treatment. It was a proud moment for all to see the youngsters, who had been little children then, grown into young ladies and men, ready to embark on their new careers. Highlights of the reunion included a visit to Snow Park – a first for all of them, and meeting well-known mountaineer, Harish Kapadia, and Bollywood star, Boman Irani.

At an organisational level, our first Human Resources Head came on board this year. With our growing footprint across the country, we recognise this as a much-needed function to ensure that we can scale up smoothly. Our annual special event of the year was a Lit-fest at our Cotton Green Campus for all our families in Mumbai. It offered a platform to our staff, children and their parents to showcase their creative side with poetry, story-writing and other literary pursuits.

Our Founders generously hosted a meeting for St. Jude's Leadership Team in Hyderabad. This first-ever offsite brought together Team Leaders from various cities and verticals to share ideas and strategise for the next five years which will see an exponential growth of our organisation.

Usha Banerji

CEO, St. Jude India ChildCare Centres

# Using Technology in St. Judes

*In keeping with the times, we at St. Judes have been using innovative technology to increase efficiency and streamline processes.*



In today's world, there are very few aspects of our lives that do not involve the use of technology. From reading the news on your phone to asking a smart device for a weather update or using accounting systems to file an income tax return, technology is everywhere. In keeping with the times, we at St. Judes try to use technology in various innovative ways.

Over the years, as St. Judes has scaled its operations and created greater impact across several locations in India, technology has played a crucial role in this process.

St. Judes strives to ensure that every needy child finds a safe and hygienic place to stay as soon as his/her treatment begins. This includes patients who return for periodic follow-ups. To efficiently manage these core operations, we have developed a cloud-based Management Information System (MIS) solution which helps maintain patient data and allocates patients across centres. The system also helps us to keep track of the treatment of the child and the activities he/she regularly participates in.

We are also developing a sophisticated Occupancy Management System. It would work like a hotel management software which gives the occupancy team an overall picture of the current and projected occupancy and helps automate the occupancy process. Technology has enabled that no unit ever goes vacant, thus ensuring that every rupee of the donor's money is best utilised for the welfare of a needy child.

These systems generate reports which help Senior Management monitor and evaluate programmes and make data-driven decisions and driving expansion plans.

Technology has also ensured that our centre staff spends less time on administrative activities and more of their valuable time in caring for and counselling the children and families.

One of the critical areas of using technology is in education. Our Delhi centres have been using Knowledge Yantra, or K-Yaan, an integrated community computer system in various ways. They use it to download material from the internet, take educational classes and to approach broader subjects like 'good touch, bad touch' with our kids. In St. Judes classrooms, teachers use tablets to show educational videos to children on YouTube, read multi-lingual stories on Pratham's StoryWeaver and research new ideas for art and craft activities and interesting science projects. Adult education is another feature that we are promoting across centres. We are training fathers with basic computer knowledge that enables them to get information about the world, news from their homes, as well as research cancer and its treatment through different applications and programmes.

In terms of actual healthcare, technology has been an invaluable tool. Our blood collection is now done at the centres or pathology labs as close to the centres as possible. Through easy-to-use apps, reports are then available on the parents' phones, which saves them a long wait time and unnecessary trips to the hospital.

For the safety of our families, we use fire alarm systems with digital settings and strategically located but non-obtrusive CCTV cameras in all centres.

The centres also have Tally systems for inventory and stock-taking. Purchases and distribution of rations etc. are logged into a database, and this ensures better utilisation of resources.

As we now have a pan-India presence, we need a smooth and secure system to reach out to all our staff. A fantastic use of technology is for the all-India group training. Google Meet or Google Hangouts – video conferencing systems are particularly useful for induction training of new staff members, monthly infection control meetings, and any additional trainings that may be required. It also facilitates discussions and sharing of best practices across our widely dispersed geographical teams. Whatsapp groups also help them connect with each other. A Wiki page developed on Google Sites serves as a platform to channelise positive stories from the centres. Our Communication Team converts these stories into case studies and shares them with our patrons through social media and newsletters. Standard operating procedures, reports and pictures are managed via a Google Drive to make them



Going ahead, we are looking to develop an IVR-based beneficiary tracking system, which will continuously keep in touch with patients for follow-up and prevent abandonment of treatment.

well-organised and easily accessible. The HR team uses biometric log-ins to track employee attendance.

Finance and accounts have a natural fit with technology systems. A Tally-based financial system keeps track of donations received and how funds are utilised. It helps us to be transparent with our donors and send them accurate reports on the powerful and positive impact that their generous

donations bring to the lives of our children.

Besides using existing technology, we have also developed an innovative Android app in-house, which explains the basics of cancer care for children. The app empowers them and their families to make the right decisions and aids in spreading awareness about support that is available to them.

Going ahead, we are looking to develop an IVR-based beneficiary tracking system which will continuously keep in touch with patients for follow-up and prevent abandonment of treatment.

Another exciting idea is to build an app for our alumni network through which they can keep in touch with St. Judes and each other and also help new families in their time of need.

We are proud of the exponential growth that we have achieved over the years, and we hope to keep using the latest technology to reach and help more and more children every year.

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– Preeena Lamba (with inputs from Deepa Shyam Sundar)

# The Year In Review

Children from all over India come to stay at St. Jude India ChildCare Centres during their cancer treatment. These young patients, accompanied by their families, belong to different religions and varied geographies with myriad traditions and rituals. We try to honour this diversity through special events set up by our Third Circle team. Such activities take the children's minds off strenuous chemotherapy and rigorous treatment. Celebrating festivals together also helps form a warm bond among families who live together for months at these centres.

Festivals and celebrations are therefore, a big part of life at St. Judes.





# The Year In Review



Some of the popular occasions we observe in our centres are national pride days like Republic Day and Independence Day, as well as internationally significant days like Earth Day and World Health Day. These events give us an opportunity to teach our residents about being responsible citizens and active participants in improving the world around them.





# The Year In Review

## A Special Highlight from Each of Our Centres



### DELHI September 2018

Our Delhi centres commemorated International Childhood Cancer Awareness Month with activities that lasted a whole month. In the first week, a session on preventing infections was conducted for the centre staff with emphasis on the importance of preventing infections through personal hygiene. In the second week, our counsellor Dr. Sonika Singh conducted a session for parents where she explained the significance of staying positive and fighting the illness together with their kids. Week Three saw our children and their parents make posters and banners to celebrate the month of Childhood Cancer Awareness. One of our treating hospitals, AIIMS, also participated in this activity. In the fourth week, OncoHappy collaborated with us to conduct creative activities for our kids. The objective of the session was to create awareness about the disease, and help take the children's minds off their daily stress. They achieved it fabulously by engaging the kids with fun sessions that included drawing, painting, music, drama, story-telling and exciting games.



## COTTON GREEN CAMPUS MUMBAI

January 2019

Art, recreation and cultural activities are integral to providing a 'Home Away From Home' atmosphere to children undergoing cancer treatments at our centres and their families. The Arts & Craft Cultural Festival at our Mumbai centres was one such endeavour. The festival took place at our Cotton Green Campus and displayed art exhibits created by children and their parents. There were many themes for the festival, including 'Water Conservation', 'The Art for Well Being' and 'Connecting to Our Indian Roots'. Children and their families also performed a skit on water conservation, highlighting its relevance in the world today. Families from other Mumbai centres also came to enjoy and admire the artifacts on display there.



# The Year In Review



## **KHARGHAR**

**August 2018**

One of the skill development activities started for our mothers last year was the tailoring programme. It consisted of two groups of ten mothers each – one with beginners and the other with those who had previous stitching experience. The trainer was provided pro bono by OJUS Foundation, and the machines and kits were purchased with funds from L&T. In these sessions, the mothers were taught skills like stitching, hemming, creating paper patterns, stitching cloth bags, baby frocks, petticoats, blouses, kurtas, salwars and churidars. Later 19 of them were given certificates for participating, and one was awarded a sewing machine for excelling in the course.





## PAREL

December 2018

HOPE is an annual cultural programme organised by the Pediatric Department of Tata Memorial Hospital. The event focusses on showcasing the creativity and talent of their pediatric patients and their family members. The theme last year was 'Tata's Got Talent', and our children and their parents performed a foot-tapping dance leaving the audience awestruck and cheering till the end.



# The Year In Review



## KOLKATA

April 2018

Poila Baishakh marks the beginning of the Bengali New Year. To mark the occasion, our centres in Kolkata were decorated with traditional handcrafted artifacts, and a cultural programme was organised. Director of SGCC & RI, Dr Arnab Gupta, was the chief guest for the event at one of our centres. While Dr. Gupta regaled all by singing Hindi songs, mime artist Sandeep Kothari performed a play. Our children also presented a song and enacted a play. Artist Eleena Banik rolled out a 15-foot canvas and painted on it with our kids. The day ended with delicious traditional lunch cooked by the parents. At our other centre, parents and staff celebrated by participating in the Mangal Shobhajatra – a morning procession where everyone wishes happy new year to each other while wearing a mask.

## GUWAHATI

January 2019

Bihu is an important part of the Assamese culture. It is a set of three festivals held in January, April and October. All three are celebrated to mark the different harvest seasons.

Bhogali Bihu in January was celebrated by our Guwahati centres with much gusto. It was great to see all the new families coming together and bonding over local songs and food. The children dressed up in colourful traditional attire.



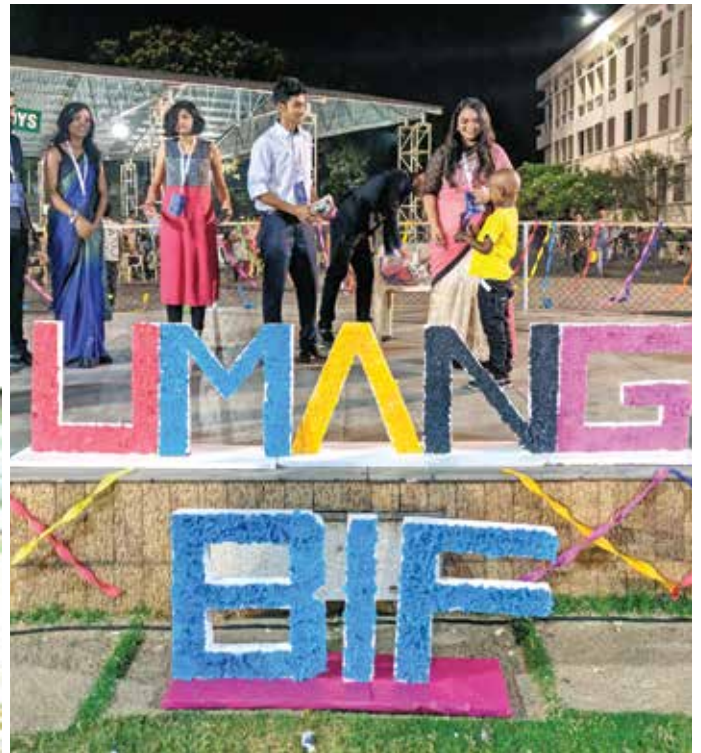
# The Year In Review



## VELLORE

March 2019

Earlier this year, Vellore Institute of Technology (VIT) invited our children and their families for a delightful get-together. After a warm welcome, the programme titled, Umang, started with a prayer song. The students then performed a dance for their special guests. Eclectically designed Umang frames were set up in the outdoor area and our families took photos with them. Chief Guest Dr. Sekar Viswanathan, Vice Chancellor VIT UNIVERSITY, then cut a cake with our children who were given small gifts at the end of the day.





## HYDERABAD

January 2019

One of our long-term supporters, Novartis, planned an outing for our children, their parents and our staff to Hyderabad's Novartis Knowledge City. During the visit, they screened an animated movie, and everyone was given popcorn, chocolate cakes and fruit juices. There was also a magic show for the kids. Everyone was then taken to the Novartis café for lunch. Post-lunch, there was a fun gaming session where the children enjoyed playing carrom, snooker, video games, chess and table tennis with the volunteers. Later families took photos, which were given to them as parting gifts.



## JAIPUR

August 2018

Hariyalee Teej is a popular festival widely celebrated in Rajasthan. Held in the month of Shraavan, it is mostly celebrated by married women who pray for the long life of their husbands. During Teej celebrations at our Jaipur centres, mothers wore bright, colourful saris with matching accessories. They all applied henna on their hands and performed a traditional folk dance of the state – *ghummar*.



# Media Coverage



## Shyama & Nihal Kavitratne: providing holistic care to poor children undergoing treatment for cancer – 35 Centres across the country

With over 50,000 children suffering from cancer every year and less than 20 thousand with access to or complete treatment, needy families who only had the choice between staying on the pavement outside the treating hospital or filthy dharamshalas, would often abandon the treatment and go back to their villages. Because of the heavy patient load, hospitals admit patients only during active treatment and they have to fend for themselves between treatment cycles.

St. Jude India ChildCare Centres was established in 2006 by Shyama and Nihal Kavitratne to provide safe clean cost free accommodation to needy children who are brought for cancer treatment to cities, from different parts of India.

While there were organizations in place to help with the primary cost of medical treatment, surgeries and hospitalizations, no one focused on how these families would manage during the long months of stay in expensive and crowded cities. It is this gap that St. Jude India ChildCare Centres (St. Juddes) strives to fill. By the end of 2018, we will have 39 centres across 8 cities and will have close to 500 children and their parents under our care.

- St. Jude India Childcare Centres provides the following:
1. A cost-free, secure, hygienic place to stay.
  2. Transport facility to and from the hospitals.
  3. Clean water, rations and nutritional supplements.
  4. Educational and recreational activities including yoga, art, music and theatre.
  5. Psycho-social support with counselling and skill development for parents.

Beginning with 8 families in one centre in 2006, today St. Juddes now has 35 centres it supports 440 families at any given time in Mumbai, Navi Mumbai, Kolkata, Delhi, Hyderabad, Jaipur and Vellore. It has had 14,000 admissions over the past twelve years and over 80% of the children have recovered.

The model is based on three intersecting circles: the First Circle being the child parents and doctors, the Second Circle is the physical space, nutrition, transport and hygienic care we provide. (The secondary expenses for transportation, housing and food can cost as much as the treatment). The Third Circle is the emotional space with education,



HOME | COMMUNITIES | CONTRIBUTING | PERSONAL VOICES | HEALTHY LIVING | NEWS AND VIEWS

February 14, 2019

### "THEY ARE CHILDREN FIRST AND CANCER PATIENTS SECOND"

**Mrunal Marathe, counsellor at St. Jude India Childcare shares the challenges, fears and insecurities faced by children and teenagers affected by cancer and the impact on their families.**

**What are the growing concerns of parents who have children with cancer?**

The first and largest problem is that most people aren't aware that cancer is a disease that can affect children. Cancer is perceived as something adults get. After a diagnosis, parents often blame themselves and believe that it was something in the child's diet or hygiene that could have caused it.

**Have you noticed any specific trends in recent years?**

The number of diagnosed cases is increasing and we also have seen several infants who have been diagnosed.

A positive development that we have seen is that more families are putting the same effort and resources in to treating girl children, as they do for male children. When we began our

# New Centres

## GUWAHATI

In November 2017, we were invited to set up a centre for children under treatment at the Dr B Borooah Cancer Institute, Guwahati. The hospital was taken over as a grant-in-aid Institute of the Department of Atomic Energy and became a unit of Mumbai's Tata Memorial Centre. We accepted the offer and took our first step into the largely underserved Northeast region.

The Dr B Borooah Cancer Institute provided us with space within their existing Jironi Ghar 1, a guesthouse next to the hospital. Soon, work began on converting this into two St. Jude centres which would be home to 24 families. The capital expenditure for one centre came from Roche Products to create another Roche Children's Centre. For the second, we received a generous donation by the Gupta family in memory of Dr Dharm Pal & Vidya Devi Mahajan.

The centres became operational in December 2018, but the formal inauguration was held on February 10, 2019, on the auspicious occasion of Saraswati Puja. The fit-outs of the centres and a vehicle were sponsored by the P.A.N.I. Foundation. Other sponsors included Tufropes Pvt. Ltd for the water treatment system, Balkrishna Industries for the elevator and Urban Foundation for children's play area.

The centres were formally inaugurated by Ms. Poonam Mittal and the Roche team. They were impressed with how all our centres not only maintain uniformity in look and quality standards but also create a warm and friendly environment that made them a 'Home Away From Home' for families.





# Reports & Accounts

# Directors' Report

The Board of Directors is pleased to present the 13<sup>th</sup> Annual Report and the Audited Financial Statements for the financial year ended 31<sup>st</sup> March 2019 and the related audit report.

## Financial results

(Amount in Rs)

Particulars	Financial Year ended 31 March 2019	Financial Year ended 31 March 2018
Donations	27,83,68,792	20,97,93,172
Other income	5,59,81,175	4,22,77,209
Total Income	33,43,49,967	25,20,70,381
Total Expenditure	16,24,63,400	13,24,072,87
<b>Surplus for the year (Excess of income over expenditure)</b>	<b>17,18,86,567</b>	<b>11,96,63,094</b>

## Transfer to reserves:

The Company has appropriated the following amounts to reserves:

(Amount in Rs)

Transfer to / (from - utilisation):	Financial Year ended 31 March 2019	Financial Year ended 31 March 2018
Renovation Fund	(22,457,276)	(115,16,426)
	219,46,000	100,00,000
Grant Fund	(1,23,26,858)	(1,12,63,007)
	1,74,64,652	-
Sustainability Fund	-	(95,29,236)
	25,00,000	1,02,75,000
Centre Expansion Fund Kharghar	10,06,54,308	-

## RECOMMENDATION OF DIVIDEND:

The Company is registered with a license issued under section 25 of the Companies Act 1956 (Now governed by section 8 of Companies Act 2013) and is prohibited from the payment of any dividend to its members. Hence the question of recommending dividend does not arise.

## ACTIVITIES OF THE COMPANY:

During the financial year, 2 centres at Vellore became operational and occupancy has started in May & June 2018. During the year under review: (i) 2centres have been established at Guwahati in December 2018 & February 2019, having overall capacity of 24 units; (ii) K3 at Premashraya commenced with a capacity of 7 units in September 2018 and the capacity of K3 centre will be increased to 26 in a phased manner; (ii) At Hyderabad the capacity is increased by 1 more unit, thereby taking the total capacity to 20 units With these expansion, the total capacity across the country has gone up to 35centers with 435 units. Consequent to non-renewal of joint collaboration agreement by Indian Cancer Society, two centres (M2 & M3) at Parel had to be closed down from 30/6/2018, and all the 30 families were accommodated in the centres at CGC & Kharghar.

The civil work for adding 2 centres with 24 units at Chennai has commenced during the year, and the centres are expected to be operational by July 2019.

It is proposed to add 1 Centre at Vizag with capacity of 10 units, 2 Centres at Varanasi with 24 units. Tata Memorial Centre (ACTREC)

has given permission to the Company to construct a building of upto 17 floors to house a BMT and 20 centres having total capacity of approximately 200 units. On completion of all these projects, the Company is expected to expand to a total capacity of 60 centres with 693 units.

During the year, the Company continued to conduct various theme based educational activities for children, music therapy and yoga activities, etc. Besides these regular activities, a skill development activity for Fathers has been started by imparting training of Mobile Phone repair which is sponsored by one of our donors.

## PARTICULARS OF EMPLOYEES:

As there were no employees in receipt of remuneration equivalent to or more than Rs. 1.02 crore per annum or Rs. 8.50 lakhs per month during the year, the statement containing particulars of employees as required under the provisions of Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014 as amended on 30 June 2016 is not required to be annexed to this report.

## CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

The Company is taking measures for conservation of energy and technology absorption. Details of foreign exchange earnings are at Note 27 of Notes forming part of the financial statements. There was no foreign exchange outgo during the year under review.

## BOARD OF DIRECTORS

Pursuant to Article 47(3) of the Articles of Association of the Company, Mr. Utpal Sengupta, Mr. Ashutosh Pednekar and Mr. Aditya Mangaldass will be retiring by rotation and are eligible for reappointment.

During the financial year 2018-19, the Board of Directors had 5 meetings to consider the operations / activities of the Company.

The Audit Committee comprises of 4 directors, namely, Mr. Ashutosh Pednekar (Chairman), Mr. Aditya Mangaldas, Ms. Gargi Mashruwala and Mr. Jai Diwanji. During the year 2018-19, Audit Committee meeting was held on 20 June 2018.

Mrs. Usha Banerji has resigned effective 31 July 2019. The Board appreciates her dedicated contribution.

## LOANS / GUARANTEES / INVESTMENTS MADE BY COMPANY U/S 186 AND RELATED PARTY TRANSACTIONS U/S 188 OF THE COMPANIES ACT 2013:

During the year under review, the Company has not -

- given any loans or provided any guarantee or invested in securities of any body corporate or person in terms of section 186 of the Companies Act 2013;
- entered into any contract or arrangement with related parties in terms of section 188 of the Companies Act 2013  
Hence the question of particulars thereof in Form AOC-2 does not arise.

## RISK MANAGEMENT POLICY:

The Company has developed and implemented a risk management policy including identification of elements of risk, which in the opinion of the Board may threaten the existence of the Company.

## CORPORATE SOCIAL RESPONSIBILITY:

The Company is limited by guarantee and not having share capital, engaged 100% in philanthropy. It receives donations / corpus which is used / to be used for furthering its objects only - coincides with the CSR activities which are listed Schedule VII to the Companies Act 2013. Most of the donations / corpus are received with an understanding that the same will be spent for the objects of the Company, and not for any other purpose. The Company does not have turnover, but it receives donations etc. which is spent for the objects of the Company. The Company does not earn profit, but surplus of donations received over the expenditure incurred during the year, if any, is carried forward and spent in subsequent year(s), again for the objects of the Company. The Company is required to prepare Income and Expenditure Account instead of profit and loss account. The Company acts as a partner / 'implementing agencies' in CSR of corporates. In light of the above, the Company believes that the provisions of section 135 of the Companies Act 2013 relating to corporate social responsibility are not applicable to it / are not possible of compliance.

## EXTRACT OF ANNUAL RETURN IN FORM MGT.9:

As required by Sections 134(3)(a) and 92(3) read with Rule 12 of Companies (Management & Administration) Rules, 2014, extract of

annual return in Form MGT.9 is annexed herewith and forms part of this report.

## DIRECTORS' RESPONSIBILITY STATEMENT

The Board of Directors hereby confirms that:

1. In preparation of the annual accounts, applicable Accounting Standards had been followed with proper explanation relating to material departures, if any.
2. the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the surplus or deficit of the Company for that period.
3. the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
4. the directors had prepared the annual accounts on a going concern basis.
5. the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## AUDITORS AND THEIR OBSERVATIONS:

M/s. Deloitte Haskins & Sells LLP, Chartered Accountants, having ICAI Firm Registration Number 117366W, the Auditors of the Company were appointed at the last annual general meeting of the Company held on 14 August 2018 for a term of 5 consecutive years to hold the office till 2023. The requirement of ratification of the Auditor is omitted from the Companies Act 2013 as amended. There were no qualification / reservation / adverse remark / disclaimer by the auditors in their report on the financial statements for the year ended 31st March 2019.

## EMPLOYEES

The relations with the staff at various levels continued to be cordial and the Management thanks them for the co-operation extended.

## ACKNOWLEDGEMENT:

The Board of Directors records the gratitude to the Banks and other government departments for the co-operation extended by them to the Company.

For and on Behalf of the Board of Directors



Ashutosh Pednekar  
Director  
DIN: 00026049



Usha Banerji  
Director  
DIN: 00021555



Gargi Mashruwala  
Director  
DIN: 00032543

Place: Mumbai  
Date: June 28, 2019

# Annexure “1” Extract of Annual Return

as on the financial year ended on 31.03.2018 [Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014] Form No. MGT-9

## I. Registration & Other details:

1.	CIN	U85310MH2006NPL163277
2.	Registration Date	25th July 2006
3.	Name of the Company	St. Jude India ChildCare Centres
4.	Category/Sub-category of the Company	Private Company limited by guarantee and not having share capital – Guarantee and association company'
5.	Address of the Registered office & contact details	Victoria House, Pandurang Budhakar Marg, Lower Parel, Mumbai 400 013. Tel.: 2497 1192
6.	Whether listed company	NO
7.	Name, Address & contact details of the Registrar & Transfer Agent, if any.	NOT APPLICABLE

## II. Principal business activities of the company

All the business activities contributing 10% or more of the total turnover of the company shall be stated)

S. No.	Name and Description of main products / services	NIC Code of the Product/service	% to total turnover of the company
1	Provides free of charge shelter facilities to families pre-selected from the Hospitals including common kitchen facilities, nutritional starter pack containing basic rations and educational materials, toys etc.	87900	The Company is not providing services on commercial basis, and therefore the question of turnover does not arise.

## III. Particulars of holding, subsidiary and associate companies: NOT APPLICABLE

The Company does not have any Subsidiary, Holding and Associate companies.

## IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity): NOT APPLICABLE as the Company is limited by guarantee and not having share capital.

### i. Category-wise share holding

Category of Shareholders	No. of Shares held at the beginning of the year [As on 1-April-2018]				No. of Shares held at the end of the year [As on 31-March-2019]				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
<b>A. Promoter s</b>									
<b>(1) Indian</b>									
a) Individual/ HUF									
b) Central Govt									
c) State Govt(s)									
d) Bodies Corp.									
e) Banks / FI									
f) Any other									
<b>(2) Foreign</b>									
a) NRIs - Individuals									
b) Other – Individuals									
c) Bodies Corp.									
d) Banks / FI									
e) Any Other....									
<b>Sub-total (A) (2):-</b>									
<b>Total shareholding of Promoter (A) = (A)(1)+(A)(2)</b>									

Category of Shareholders	No. of Shares held at the beginning of the year [As on 1-April-2018]				No. of Shares held at the end of the year [As on 31-March-2019]				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
<b>B. Public Shareholding</b>									
<b>1. Institutions</b>									
a) Mutual Funds									
b) Banks / FI									
c) Central Govt									
d) State Govt(s)									
e) Venture Capital Funds									
f) Insurance Companies									
g) FIs									
h) Foreign VC Funds									
i) Others (specify)									
<b>Sub-total (B)(1):-</b>									
<b>2. Non-Institutions</b>									
a) Bodies Corp.									
i) Indian									
ii) Overseas									
b) Individuals									
i) Individual holding share capital upto Rs. 1 lakh									
ii) Individual holding share capital >Rs. 1 lakh									
c) Others (specify)									
<b>Sub-total (B)(2):-</b>									
Total Public Shareholding (B)=(B)(1)+ (B)(2)									
<b>C. Shares held by Custodian for GDRs/ ADRs</b>									
<b>Grand Total (A+B+C)</b>									

ii) Shareholding of Promoter-

SN	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in shareholding during the year
		No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	
1							-	-
2							-	-
	Total							

iii) Change in Promoters' Shareholding (please specify, if there is no change)

SN	Particulars	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
	At the beginning of the year				
	Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase / decrease (e.g. allotment /transfer / bonus/ sweat equity etc.):				
	At the end of the year				

iv) Shareholding Pattern of top ten Shareholders: (Other than Directors, Promoters and Holders of GDRs and ADRs):

SN	For Each of the Top 10 Shareholders	Shareholding at the beginning of the year		Cumulative Shareholding during the Year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
	At the beginning of the year				
	Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase /decrease (e.g. allotment / transfer / bonus/ sweat equity etc):				
	At the end of the year ( or on the date of separation, if separated during the year)				

v) Shareholding of Directors and Key Managerial Personnel:

SN	Shareholding of each of the Directors and Key Managerial Personnel	Shareholding at the beginning of the year		Cumulative Shareholding during the Year	
		No. of shares	% of total shares of the company	No. of shares	% of total shares of the company
	At the beginning of the year				
	Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase /decrease (e.g. allotment / transfer / bonus/ sweat equity etc.):				
	At the end of the year				

V. INDEBTEDNESS -Indebtedness of the Company including interest outstanding/accrued but not due for payment.

	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
<b>Indebtedness at the beginning of the financial year</b>				
i) Principal Amount				
ii) Interest due but not paid				
iii) Interest accrued but not due				
<b>Total (i+ii+iii)</b>				
<b>Change in Indebtedness during the financial year</b>				
* Addition				
* Reduction				
<b>Net Change</b>				
<b>Indebtedness at the end of the financial year</b>				
i) Principal Amount				
ii) Interest due but not paid				
iii) Interest accrued but not due				
<b>Total (i+ii+iii)</b>				

## VI. Remuneration of Directors and Key Managerial Personnel-

### A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

SN.	Particulars of Remuneration	Name of MD/WTD/ Manager				Total Amount
		Usha Banerji (CEO) #				
1	Gross salary	-	-	-	-	-
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	25,01,080	-	-	-	25,01,080
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	-	-	-	-	-
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	-	-	-	-	-
2	Stock Option	-	-	-	-	-
3	Sweat Equity	-	-	-	-	-
4	Commission - as % of profit - others, specify...	-	-	-	-	-
5	Others, please specify	-	-	-	-	-
	Total (A)	25,01,080	-	-	-	25,01,080
	Ceiling as per the Act	-	-	-	-	-

### B. Remuneration to other Directors

SN.	Particulars of Remuneration	Name of Directors				Total Amount
		-	-	-	-	-
1	Independent Directors	-	-	-	-	-
	Fee for attending board committee meetings	-	-	-	-	-
	Commission	-	-	-	-	-
	Others, please specify	-	-	-	-	-
	Total (1)	-	-	-	-	-
2	Other Non-Executive Directors	-	-	-	-	-
	Fee for attending board committee meetings	-	-	-	-	-
	Commission	-	-	-	-	-
	Others, please specify	-	-	-	-	-
	Total (2)	-	-	-	-	-
	Total (B)=(1+2)	-	-	-	-	-
	<b>Total Managerial Remuneration</b>	-	-	-	-	-
	Overall Ceiling as per the Act	-	-	-	-	-

### C. Remuneration to Key Managerial Personnel other than MD/Manager/WTD

SN.	Particulars of Remuneration	Key Managerial Personnel			
		CEO #	CS	CFO	Total
1	Gross salary	-	-	-	-
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	-	-	-	-
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	-	-	-	-
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	-	-	-	-
2	Stock Option	-	-	-	-
3	Sweat Equity	-	-	-	-
4	Commission	-	-	-	-
	- as % of profit	-	-	-	-
	others, specify...	-	-	-	-
5	Others, please specify	-	-	-	-
	<b>Total</b>	-	-	-	-

**VII. Penalties / punishment/ compounding of offences:**

Type	Section of the Companies Act	Brief Description	Details of Penalty / Punishment/ Compounding fees imposed	Authority [RD / NCLT/ COURT]	Appeal made, if any (give Details)
<b>A. Company</b>					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
<b>B. Directors</b>					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-
<b>C. Other officers in default</b>					
Penalty	-	-	-	-	-
Punishment	-	-	-	-	-
Compounding	-	-	-	-	-

For and on behalf of the Board of Directors

Ashutosh Pednekar  
Director  
DIN: 00026049

Usha Banerji  
Director  
DIN: 00021555

Gargi Mashruwala  
Director  
DIN: 00032543

Place: Mumbai  
Date: June 28, 2019

# Independent Auditors' Report

## TO THE MEMBERS OF ST. JUDE INDIA CHILDCARE CENTRES Report on the Financial Statements

### Opinion

We have audited the accompanying financial statements of St Jude India Childcare Centres (the "Company"), which comprise the Balance Sheet as at 31st March 2019, and the Statement of Income and Expenditure, the Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Accounting Standards prescribed under section 133 of the Act read with the Companies (Accounting Standards) Rules, 2006, as amended ("Accounting Standards") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2019, and its surplus and its cash flows for the year ended on that date.

### Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

### Information Other than the Financial Statements and Auditor's Report Thereon

- The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors' report, but does not include the financial statements and our auditor's report thereon.
- Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
- In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

- If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, cash flows of the Company in accordance with the Accounting Standards and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and

perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

#### Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report, to the extent applicable that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
  - c) The Balance Sheet, the Statement of Income and Expenditure, the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
  - d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act.
  - e) On the basis of the written representations received from the directors as on 31st March, 2019 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2019 from being appointed as a director in terms of Section 164(2) of the Act.
  - f) Reporting on the adequacy of Internal Financial Control Over Financial Reporting of the Company and the operating effectiveness of such controls, under section 143(3)(i) of the Act is not applicable in view of the exemption available to the Company in terms of the notification no. G.S.R. 583(E) dated 13 June 2017 issued by the Ministry of Corporate Affairs, Government of India, read with general circular No. 08/2017 dated 25 July 2017.
  - g) In our opinion and to the best of our information and according to the explanations given to us, the Company being a section 8 Company (formed as private Company), section 197 of the Act related to the managerial remuneration is not applicable.
  - h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
    - i. The Company does not have any pending litigations which would impact its financial position.
    - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
    - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
2. This report does not include a statement on the matters specified in Paragraphs 3 and 4 of the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government in terms of section 143(11) of the Act, since the Order is not applicable to the Company, being a Company licensed to operate under section 8 of the Companies Act, 2013 as specified in paragraph 1 (2) (iii) of the said Order.

For DELOITTE HASKINS & SELLS LLP  
Chartered Accountants  
(Firm's Registration No.117366W/W-100018)



Mukesh Jain  
Partner  
(Membership No.108262)

Place: Mumbai  
Date: June 28, 2019

# Cash Flow statement for the Year ended 31.03.2019

(Amount in Rs.)

Particulars	For the year ended 31st March, 2019	For the year ended 31st March, 2018
<b>A. Cash flow from operating activities</b>		
Surplus for the year	171,886,567	119,663,094
<b>Adjustments for:</b>		
Depreciation and amortisation expense	5,991,680	5,689,539
Provision for Compensated absences	223,181	263,710
Interest income	(55,400,025)	(42,220,959)
Interest expense	2,264	2,580
Sundry Balance w/off	(39,908)	2,915
(Gain) / Loss on sale of Property Plant and Equipment - net	<b>(405,728)</b>	<b>122,158</b>
Operating Surplus before working capital changes	122,258,031	83,523,037
<b>Changes in working capital:</b>		
<b>Adjustments for (increase) / decrease in operating assets:</b>		
Loans and Advances	(6,730,554)	(819,857)
<b>Adjustments for increase / (decrease) in operating liabilities:</b>		
Trade payables	(3,062,495)	5,607,666
Other current liabilities	(467,663)	(8,633,324)
Cash generated from operations	<b>111,997,319</b>	<b>79,677,522</b>
Net income tax paid	(2,804,096)	(260,848)
<b>Net cash flow from operating activities (A)</b>	<b>109,193,223</b>	<b>79,416,674</b>
<b>B. Cash flow from investing activities</b>		
Capital expenditure on Property plant and equipment, including capital advances	(8,149,921)	(4,199,271)
Proceeds from sale of Fixed Asset	425,059	60,500
Application money pending allotment for Fixed Deposit receipt	-	(22,500,000)
Investment in Bonds	-	(50,000,000)
Fixed Deposits with Financial Institution		
- Placed	(70,000,000)	(50,000,000)
Bank balances not considered as Cash and cash equivalents		
- Placed	(519,612,908)	(386,106,648)
- Matured	429,486,943	341,638,663
- Others (Earmarked Funds)	1,970,354	2,384,614
Interest received		
- Others	52,882,910	45,345,070
<b>Net cash flow used in investing activities (B)</b>	<b>(112,997,563)</b>	<b>(123,377,072)</b>
<b>C. Cash flow from financing activities</b>		
Corpus donations received	2,066,600	13,244,773
Interest Paid	(2,264)	(2,580)
<b>Net cash flow from financing activities (C)</b>	<b>2,064,336</b>	<b>13,242,193</b>
<b>Net increase / (decrease) in Cash and cash equivalents (A+B+C)</b>	<b>(1,740,004)</b>	<b>(30,718,205)</b>
Cash and cash equivalents at the beginning of the year (Refer note 13)	35,392,843	66,111,048
Cash and cash equivalents at the end of the year (Refer note 13)	33,652,839	35,392,843
	<b>(1,740,004)</b>	<b>(30,718,205)</b>

See accompanying notes forming part of the financial statements.

In terms of our report attached.

**For DELOITTE HASKINS & SELLS**

Chartered Accountants



Mukesh Jain  
Partner



Ashutosh Pednekar  
Chairman  
DIN: 00026049



Usha Banerji  
Chief Executive Officer  
DIN: 00021555



Gargi Mashruwala  
Vice Chair Person  
DIN: 00032543



Yashwant Bhat  
Chief Financial Officer

**For and on behalf of the Board of Directors**

Place: Mumbai

Date: June 28, 2019

# Balance Sheet as on 31.03.2019

(Amount in Rs.)

	Particulars	Note No.	As at 31st March, 2019	As at 31st March, 2018
<b>A</b>	<b>EQUITY AND LIABILITIES</b>			
<b>I</b>	<b>SOURCES OF FUNDS</b>			
	(a) Corpus fund	3	120,790,070	118,723,470
	(b) Reserves and surplus	4	754,106,750	582,220,183
<b>II</b>	<b>Current liabilities</b>			
	(a) Trade payables	5		
	(i) Total outstanding dues of Micro & Small Enterprises		-	-
	(ii) Total outstanding dues other than Micro & Small Enterprises		8,345,157	11,447,560
	(b) Other current liabilities	6	3,743,115	4,210,778
	(c) Short term provisions	7	940,761	717,580
	<b>Total</b>		<b>887,925,853</b>	<b>717,319,571</b>
<b>B</b>	<b>ASSETS</b>			
<b>I</b>	<b>Non-current assets</b>			
	a) Property Plant and Equipment			
	i) Tangible assets	8a	12,978,060	11,004,193
	ii) Intangible assets	8b	3,743	17,049
	b) Non current investments	9	75,000,000	75,000,000
	c) Long term loans and advances	10	12,876,823	6,734,299
	d) Fixed deposits with financial institution	11	187,000,000	175,500,000
	e) Other non-current assets	12	2,183,014	10,356
<b>II</b>	<b>Current assets</b>			
	a) Cash & bank balance	13	506,562,925	420,147,318
	b) Fixed deposits with financial institution	14	78,500,000	20,000,000
	c) Short term loans & advances	15	4,447,543	877,068
	d) Other current assets	16	8,373,745	8,029,288
	<b>Total</b>		<b>887,925,853</b>	<b>717,319,571</b>
	See accompanying notes forming part of the financial statements.	1-31		

In terms of our report attached.

**For DELOITTE HASKINS & SELLS**

Chartered Accountants



Mukesh Jain  
Partner



Ashutosh Pednekar  
Chairman  
DIN: 00026049



Usha Banerji  
Chief Executive Officer  
DIN: 00021555



Gargi Mashruwala  
Vice Chair Person  
DIN: 00032543



Yashwant Bhat  
Chief Financial Officer

Place: Mumbai

Date: June 28, 2019

# Statement of Income and Expenditure For The Year Ended 31st March, 2019

(Amount in Rs.)

	Particulars	Note No.	For the year ended 31st March, 2019	For the year ended 31st March, 2018
I	Donations	17	278,368,792	209,793,172
II	Other income	18	55,981,175	42,277,209
III	<b>Total Income</b>		<b>334,349,967</b>	<b>252,070,381</b>
IV	<b>Expenses</b>			
	(a) Centre Running Expenses	19	72,469,774	65,832,188
	(b) Centre Renovation Expenses	20	22,457,276	12,531,562
	(c) Employee benefits	21	44,359,327	35,343,401
	(d) Finance Cost	22	2,264	2,580
	(e) Depreciation and amortisation expense	8	5,991,680	5,689,540
	(f) Other expenses	23	17,183,079	13,008,016
V	<b>Total Expenditure</b>		<b>162,463,400</b>	<b>132,407,287</b>
	<b>Surplus for the year (III - V)</b>		<b>171,886,567</b>	<b>119,663,094</b>
<b>See accompanying notes forming part of the financial statements</b>		<b>1-31</b>		

In terms of our report attached.

**For DELOITTE HASKINS & SELLS**

Chartered Accountants

**For and on behalf of the Board of Directors**



Mukesh Jain  
Partner



Ashutosh Pednekar  
Chairman  
DIN: 00026049



Usha Banerji  
Chief Executive Officer  
DIN: 00021555



Gargi Mashruwala  
Vice Chair Person  
DIN: 00032543



Yashwant Bhat  
Chief Financial Officer

Place: Mumbai

Date: June 28, 2019

# Notes forming part of the financial statements

(Amount in Rs.)

Particulars	As at 31st March, 2019	As at 31st March, 2018
<b>Note 3</b>		
<b>Corpus Fund</b>		
1. Donations towards Corpus		
Opening Balance	118,723,470	105,478,697
<b>Add Donations received</b>	2,066,600	13,244,773
<b>Total</b>	<b>120,790,070</b>	<b>118,723,470</b>
<b>Note 4</b>		
<b>Reserve Fund</b>		
<b>1 Balance as per last Balance sheet</b>	443,912,674	312,215,911
Add: Surplus as per Statement of Income and Expenditure	171,886,567	119,663,094
Add:- Transferred from		
Renovation Fund	22,457,276	11,516,426
Grant Fund	12,326,858	11,263,007
Sustainability Fund	-	9,529,236
	650,583,375	464,187,674
<b>Less Transferred to *</b>		
Centre Expansion Fund - Kharghar	(100,654,308)	-
Renovation Fund	(21,946,000)	(10,000,000)
Grant Fund	(17,464,652)	-
Sustainability Fund	(2,500,000)	(10,275,000)
	(142,564,960)	(20,275,000)
	<b>508,018,415</b>	<b>443,912,674</b>
<b>2 Centre Expansion Fund - Kharghar</b>		
Opening Balance	-	-
Add: Transfer from Reserve Fund *	100,654,308	-
Less: Utilisation	-	-
Closing Balance	<b>100,654,308</b>	-
<b>3 Renovation Fund</b>		
Opening Balance	24,329,074	25,845,500
Add: Transfer from Reserve Fund *	21,946,000	10,000,000
Less: Utilisation	(22,457,276)	(11,516,426)
Closing Balance	<b>23,817,798</b>	<b>24,329,074</b>
<b>4 Grant Fund</b>		
Opening Balance	35,152,671	46,415,678
Add: Transfer from Reserve Fund *	17,464,652	-
Less: Utilisation	(12,326,858)	(11,263,007)
Closing Balance	<b>40,290,465</b>	<b>35,152,671</b>
<b>5 Sustainability Fund</b>		
Opening Balance	78,825,764	78,080,000
Add: Transfer from Reserve Fund *	2,500,000	10,275,000
Less Utilisation	-	(9,529,236)
Closing Balance	<b>81,325,764</b>	<b>78,825,764</b>
<b>Total</b>	<b>754,106,750</b>	<b>582,220,183</b>
<i>* Pursuant to the Resolution passed by the Board of Directors, amount appropriated to the Fund.</i>		
<b>Note 5</b>		
<b>1 Trade Payables</b>		
Other than Acceptances (Refer Note 24)	8,345,157	11,447,560
<b>Total</b>	<b>8,345,157</b>	<b>11,447,560</b>
<b>Note 6</b>		
<b>Other Current Liabilities</b>		
1 Other Payables		
i) Statutory Dues Payable	871,221	738,038
ii) Gratuity Payable	1,315,125	299,389
iii) Earmarked Funds receipts unutilised (RD TT) - Refer Note 17	-	2,383,749
iv) Retention Money Payable	1,485,234	789,602
v) Excess interest received from NKGSB	37,800	-
vi) Salary Payable	33,735	-
	<b>3,743,115</b>	<b>4,210,778</b>

(Amount in Rs.)

Particulars	As at 31st March, 2019	As at 31st March, 2018
<b>Note 7</b>		
<b>Short Term Provisions</b>		
1 Provision for compensated absences	940,761	717,580
<b>Total</b>	<b>940,761</b>	<b>717,580</b>

(Amount in Rs.)

<b>Note 8a</b>										
<b>Property Plant and Equipment</b>										
Sr. No.	Tangible assets	Gross block				Accumulated depreciation and impairment				Net block
		Balance as at 1 April, 2018	Additions	Disposals	Balance as at 31 March, 2019	Balance as at 1 April, 2018	Depreciation for the year	Accumulated Depreciation for Disposed assets	Balance as at 31 March, 2019	Balance as at 31 March, 2019
(a)	Computers	3,674,558	576,105	7,200	4,243,463	3,034,981	721,706	7,200	3,749,487	493,976
	Previous year	(3,536,558)	(138,000)	-	(3,674,558)	(2,215,012)	(819,969)	-	(3,034,981)	(639,577)
(b)	Furniture and Fixtures	9,749,169	886,696	86,525	10,549,340	6,179,504	1,574,243	86,525	7,667,222	2,882,118
	Previous year	(9,220,327)	(528,842)	-	(9,749,169)	(4,618,269)	(1,561,235)	-	(6,179,504)	(3,569,665)
(c)	Vehicles	15,475,781	4,715,592	982,735	19,208,638	11,177,441	2,125,299	982,735	12,320,005	6,888,633
	Previous year	(16,067,281)	(460,000)	(1,051,500)	(15,475,781)	(10,257,815)	(1,788,468)	(868,842)	(11,177,441)	(4,298,340)
(d)	Office equipment	7,977,713	1,793,179	411,237	9,359,655	5,919,891	1,417,893	391,907	6,945,877	2,413,778
	Previous year	(6,721,283)	(1,265,120)	(8,690)	(7,977,713)	(4,700,850)	(1,227,731)	(8,690)	(5,928,581)	(2,057,822)
(e)	Playground & Musical Instruments	1,165,881	-	15,500	1,150,381	727,092	139,233	15,499	850,826	299,555
	Previous year	(1,165,881)	-	-	(1,165,881)	(460,247)	(266,845)	-	(727,092)	(438,789)
	<b>Total</b>	<b>38,043,102</b>	<b>7,971,572</b>	<b>1,503,197</b>	<b>44,511,477</b>	<b>27,038,909</b>	<b>5,978,374</b>	<b>1,483,866</b>	<b>31,533,417</b>	<b>12,978,060</b>
	<b>Previous year</b>	<b>(36,711,330)</b>	<b>(2,391,962)</b>	<b>(1,060,190)</b>	<b>(38,043,102)</b>	<b>(22,252,193)</b>	<b>(5,664,248)</b>	<b>(877,532)</b>	<b>(27,047,599)</b>	<b>(11,004,193)</b>

**Note 8b**

(Amount in Rs.)

<b>Note 8b</b>									
<b>Intangible Assets</b>									
Sr. No.	Intangible assets	Gross block			Accumulated depreciation and impairment			Net block	
		Balance as at 1 April, 2018	Additions	Balance as at 31st March, 2019	Balance as at 1 April, 2018	Amortisation expense for the year	Balance as at 31st March, 2019	Balance as at 31st March, 2019	
(a)	Computer software	329,270	-	329,270	312,221	13,306	325,527	3,743	
	Previous year	(329,270)	-	(329,270)	(286,930)	(25,293)	(312,223)	(17,047)	
	<b>Total</b>	<b>329,270</b>	<b>-</b>	<b>329,270</b>	<b>312,221</b>	<b>13,306</b>	<b>325,527</b>	<b>3,743</b>	
	<b>Previous year</b>	<b>(329,270)</b>	<b>-</b>	<b>(329,270)</b>	<b>(286,930)</b>	<b>(25,293)</b>	<b>(312,223)</b>	<b>(17,047)</b>	

**Note 8**

(Amount in Rs.)

<b>Depreciation and amortisation expenses:</b>			
Particulars	For the year ended 31st March, 2019	For the year ended 31st March, 2018	
Depreciation and amortisation for the year on Property Plant and Equipment as per Note 8a	5,978,374	5,664,248	
Depreciation and amortisation for the year on intangible assets as per Note 8b	13,306	25,292	
<b>Total</b>	<b>5,991,680</b>	<b>5,689,540</b>	

**Note 9**

(Amount in Rs.)

<b>Non Current Investments</b>			
Sr.No.	Particulars	As at 31st March, 2019	As at 31st March, 2018
	<b>Investments in Bonds (Non - trade, Unquoted)</b>		
	GOI 8% Savings (Taxable) Bonds, 2003		
	Maturity - 2023	75,000,000	75,000,000
	<b>Total</b>	<b>75,000,000</b>	<b>75,000,000</b>

**Note 10**

<b>Long Term Loans &amp; Advances</b>			
	(Unsecured, considered good)		
1	Security deposits	6,665,739	3,505,660
2	Capital Advances	1,985,658	1,807,309
3	Tax deducted at source	4,225,426	1,421,330
	<b>Total</b>	<b>12,876,823</b>	<b>6,734,299</b>

**Note 11**

<b>Fixed Deposits with Financial Institutions</b>			
1	Fixed Deposits with Financial Institution (Refer note below)	187,000,000	153,000,000
2	Application Money- Pending Allotment of Fixed Deposit receipt with Financial Institution	-	22,500,000
	<b>Total</b>	<b>187,000,000</b>	<b>175,500,000</b>

**Note :- Details of Fixed Deposits with Financial Institution u/s 186**

**As on 31st March 2019**

Sr No	Principal Amount	Rate of Interest	Tenure (Days)
1	15,000,000	7.60%	1218
2	9,500,000	7.60%	1461
3	30,000,000	7.60%	1218
4	20,000,000	7.60%	912
5	22,500,000	7.60%	1104
6	20,000,000	7.60%	1006
7	50,000,000	8.30%	731
8	20,000,000	8.24%	1004
	<b>187,000,000</b>		

**As on 31st March 2018**

Sr No	Principal Amount	Rate of Interest	Tenure (Days)
1	20,000,000	8.25%	1339
2	18,500,000	8.25%	1218
3	30,000,000	8.15%	1218
4	24,500,000	7.60%	1217
5	30,000,000	7.60%	1218
6	20,000,000	7.60%	912
7	10,000,000	8.30%	1339
	<b>153,000,000</b>		

**Note 12**

<b>Other Non Current Assets</b>			
Sr. No.	Particulars	As at 31st March, 2019	As at 31st March, 2018
1	<b>Accruals</b>		
	(i) Interest accrued on deposits	2,183,014	10,356
	<b>Total</b>	<b>2,183,014</b>	<b>10,356</b>

**Note 13**

(Amount in Rs.)

<b>Cash and Bank Balances</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>As at 31st March, 2019</b>	<b>As at 31st March, 2018</b>
1	<b>Cash and Cash Equivalents</b>		
	Cash on hand	46,652	-
2	Balance with schedule Banks		
	(a) Current Account	18,743,538	15,133,767
	(b) Foreign Contribution (Regulation) Account (FCRA)	14,862,649	20,259,076
	<b>Total cash and cash equivalents (A)</b>	<b>33,652,839</b>	<b>35,392,843</b>
	<b>Other Bank Balances</b>		
3	Other bank balances		
	In other deposit accounts (Refer Note (i) below.)	471,612,908	381,486,943
4	In Earmarked accounts		
	Deutsche Bank (R D Tata Trust) (refer Note 17)	-	3,265,908
	Deutsche Bank (Sir Ratan Tata Trust) (refer Note 17)	-	1,624
	Kotak Mahendra Bank (R D Tata Trust) ( Refer Note 17)	1,297,178	-
	<b>Total Other bank balances ( B)</b>	<b>472,910,086</b>	<b>384,754,475</b>
	<b>Total (A+B)</b>	<b>506,562,925</b>	<b>420,147,318</b>
	<b>Notes:</b>		
	(i) Balances with banks include deposits which have residual maturity of more than 12 months.	80,000,000	312,785,827

**Note 14**

(Amount in Rs.)

<b>Fixed Deposits with Financial Institutions</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>As at 31st March, 2019</b>	<b>As at 31st March, 2018</b>
1	Fixed Deposits with Financial Institution (Refer note below)	78,500,000	20,000,000
	<b>Total</b>	<b>78,500,000</b>	<b>20,000,000</b>

**Note :- Details of Fixed Deposits with Financial Institution u/s 186**

**As on 31st March 2019**

<b>Sr No</b>	<b>Principal Amount</b>	<b>Rate of Interest</b>	<b>Tenure (Days)</b>
1	20,000,000	8.25%	1340
2	18,500,000	8.25%	1219
3	30,000,000	8.15%	1219
4	10,000,000	8.30%	1340
Total	<b>78,500,000</b>		

**As on 31st March 2018**

<b>Sr No</b>	<b>Principal Amount</b>	<b>Rate of Interest</b>	<b>Tenure (Days)</b>
1	20,000,000	9.25%	1338

**Note 15**

(Amount in Rs.)

<b>Short Term Loans and Advances</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>As at 31st March, 2019</b>	<b>As at 31st March, 2018</b>
	Unsecured, considered good		
1	Loans and advances to employees	91,800	89,880
2	Prepaid expenses	7,53,738	6,95,307
3	Other Advances (to suppliers)	95,744	91,881
4	Grant Receivable from RDTT (Refer Note 17)	3,506,261	-
	<b>Total</b>	<b>4,447,543</b>	<b>8,77,068</b>

**Note 16**

(Amount in Rs.)

<b>Other Current Assets</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>As at 31st March, 2019</b>	<b>As at 31st March, 2018</b>
1	Interest accrued but not due on deposits		
	Bank Deposits	7,403,882	7,059,425
	with Government Bonds	969,863	969,863
	<b>Total</b>	<b>8,373,745</b>	<b>8,029,288</b>

**Note 17**

<b>Donations</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Donations		
	Foreign Contribution (Regulation) Act (FCRA)	159,268,040	84,254,734
2	General (Including Web based donation) (Refer Note below)	119,100,752	125,538,438
	<b>Total</b>	<b>278,368,792</b>	<b>209,793,172</b>

Note: The Company has received donation of Rs 1,46,35,000 (Rs 1,27,50,000 in the previous year) with the condition that "if the amount is not spent within the specified period", the unspent amount is payable to the Donor at the end of the specified period. An amount of Rs NIL (As on 31st March 2018 Rs. 23,83,749/-) unspent as on 31st March, 2019 is recorded as liability and corresponding amount is reduced from Donations received during the year. Upto 31 March 2019 the company has Grant Receivable of Rs. 35,06,260/- against total committed grant of Rs. 8,42,58,967/-. Till 31 March 2019 total Grant received Rs. 5,32,85,000/-.

(Amount in Rs.)

**Note 18**

<b>Other income</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Interest from banks on:		
	Fixed Deposits	29,227,530	24,865,189
	Other Accounts	998,963	645,623
2	Interest received from others		
	Income Tax Refund	-	28,084
	Fixed Deposit with Financial Institution	19,173,532	12,556,906
	Interest on Non Current Investment - Bonds	6,000,000	4,153,242
3	Miscellaneous income	156,150	28,165
4	Profit on sale of tangible assets	425,000	-
	<b>Total</b>	<b>55,981,175</b>	<b>42,277,209</b>

**Note 19**

(Amount in Rs.)

<b>Centre Running Expenses</b>			
<b>Sr. No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Repairs & Maintenance	9,761,511	10,680,180
2	Rent for Centres	12,393,259	10,500,738
3	Donations Paid	1,095,921	1,002,804
4	Electricity Expenses	5,471,633	5,303,615
5	Water Charges	1,479,602	997,526
6	Cleaning & Hygiene	14,212,833	11,977,321
7	Transportation	4,980,949	4,421,261
8	Nutrition	8,059,060	6,379,621
9	Housing & Ancillary	9,657,572	9,052,950
10	Educational Activities	4,176,000	4,649,783
11	Stationary Expenses	1,181,434	866,389
	<b>Total</b>	<b>72,469,774</b>	<b>65,832,188</b>

**Note 20**

(Amount in Rs.)

<b>Centre Renovation Expenses.</b>			
<b>Sr. No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Renovation Costs	22,457,276	12,531,562
	<b>Total</b>	<b>22,457,276</b>	<b>12,531,562</b>

**Note 21**

(Amount in Rs.)

<b>Employee benefits expense</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Salary and wages	39,788,858	32,190,580
2	Contribution to Providend fund	2,060,176	1,845,641
3	Gratuity	2,082,847	845,609
4	Staff welfare expenses	427,446	461,571
	<b>Total</b>	<b>44,359,327</b>	<b>35,343,401</b>

**Note 22**

(Amount in Rs.)

<b>Finance Cost</b>			
<b>Sr.No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Interest Expenses Others	2,264	2,580
	<b>Total</b>	<b>2,264</b>	<b>2,580</b>

**Note 23**

(Amount in Rs.)

<b>Other expenses</b>			
<b>Sr. No.</b>	<b>Particulars</b>	<b>For the year ended 31st March, 2019</b>	<b>For the year ended 31st March, 2018</b>
1	Professional Charges	11,415,516	8,847,532
2	Office Expenses	203,676	514,101
3	Telephone, Postage & Courier Expenses	693,287	686,103
4	Payment to Auditors Statutory Audit Fees	800,000	800,000
	Out of Pocket Expenses	767	2,360
	Goods and Service Tax	144,000	145,422
5	Books and Periodicals	145,548	110,378
6	Bank Charges	22,744	14,627
7	Insurance charges	773,047	701,385
8	Loss on sale of fixed assets	19,272	122,158
9	Miscellaneous expenses	1,027,170	435,276
10	Travel Expenses	1,938,052	628,674
	<b>Total</b>	<b>17,183,079</b>	<b>13,008,016</b>

24. There are no amounts due to the suppliers covered under Micro, Small and Medium Enterprises Development Act, 2006. This information takes into account only those suppliers who have responded to the enquiries made by the Company for this purpose. This has been relied upon by the auditors.

25. Capital and other commitments

Estimated amount of contracts remaining to be executed on capital account and not provided for Rs. 1,04,24,683 (Previous Year Rs. 10,28,598)

26. The Company is a Small and Medium size Company (SMC) as defined in the general instructions in respect of Accounting Standards notified under the Companies Act, 2013. Accordingly, the Company has complied with the Accounting Standards as applicable to small and medium size Company.

## 27. Earnings in Foreign Currency

(Amount in Rs.)

Particulars	Financial Year 2018-19	Financial Year 2017-18
Donations	4,95,00,005	2,69,05,008
Corpus Fund	-	55,44,773

## 28. Employees Benefits

Principal actuarial assumptions for gratuity and compensated absences provision.

Particulars	2018-19	2017-18
<b>Mortality rate</b>	<b>LIC(2006-08)</b>	<b>LIC(2006-08)</b>
	mortality tables	mortality tables
Salary Escalation	8%	6%
Discount	7.64%	7.80%
Withdrawals	10%	10%
Normal Retirement Age	65 & 70Years	65 & 70Years

## 29. Related party transactions.

(Amount in Rs.)

Description of Relationship	Names of related parties	2018-19	2017-18
Key Management Personnel (KMP)	Remuneration (Rs)		
	Usha Banerji – CEO	25,22,680	22,06,600

30. The Company is registered under section 8 of the Companies Act, 2013. The Company is exempt from the payment of Income tax. No provision for taxation has been made in the accounts in view of the exemption eligible to the Company under Section 11 read with Section 2(15) of the Income tax Act 1961.

31. The previous year's figures have been regrouped /reclassified wherever necessary to correspond with current year's classification/disclosure.

For and on behalf of the Board of Directors



Ashutosh Pednekar  
Chairman  
DIN: 00026049



Usha Banerji  
Chief Executive Officer  
DIN: 00021555



Gargi Mashruwala  
Vice Chair Person  
DIN: 00032543



Yashwant Bhat  
Chief Financial Officer

Place: Mumbai  
Date: June 28, 2019

# Notes forming part of the financial statements

## 1. Corporate Information:

St. Jude India ChildCare Centres is a Private Company limited by guarantee registered under section 8 of the Companies Act, 2013. The Company was incorporated on 25th July 2006. As on 31st March 2019 the Company operated from following Centres at different locations. The Company provides free of charge shelter facilities including common kitchen facilities, nutritional starter pack containing basic rations and educational materials, toys etc to the families pre-selected from the hospitals treating pediatric patients in cities.

Sr. No	Location	As on 31st March 2019		As on 31st March 2018	
		No. of Centres	No. of Units	No. of Centres	No. of Units
	Parel, Mumbai	2	19	4	49
	Kharghar, Mumbai	4	41	4	41
	Kolkata	3	62	2	36
	Delhi	4	42	4	42
	Jaipur	3	40	3	40
	Hyderabad	1	20	1	19
	Cotton Green, Mumbai	14	165	14	165
	Vellore	2	22	-	-
	Guwahati	2	24	-	-
	<b>Total</b>	<b>35</b>	<b>435</b>	<b>32</b>	<b>392</b>

## 2. Significant Accounting Policies:

### a. Basis of Accounting

The financial statements of the Company have been prepared in accordance with the Generally Accepted Accounting Principles in India (Indian GAAP) to comply with the Accounting Standards prescribed under Section 133 of the Companies Act, 2013 and the relevant provisions of the Companies Act, 2013 ("the 2013 Act"). The financial statements have been prepared on accrual basis under the historical cost convention.

### b. Use of Estimates

The preparation of financial statements in conformity with Generally Accepted Accounting Principles require estimates and assumptions to be made that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities on the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and differences between actual results and estimates are recognized in the periods in which the results are known / materialize.

### c. Revenue Recognition

Donations received towards St. Jude India ChildCare Centres are considered as income when received, revenue is recognized when it is earned and no significant uncertainty exists as to its realization or collection.

### d. Corpus Funds

Receipts in the form of voluntary contribution made with a specific direction are treated as Corpus Funds.

### e. Property Plant and Equipment, Intangible Assets and Depreciation / Amortization

Property Plant and Equipment are stated at the original cost of acquisition less accumulated depreciation. Cost of acquisition is inclusive of direct incidental expenses.

Depreciation on Property Plant and Equipment has been provided on the written down value method and the rates of depreciation are calculated based on estimated useful life as prescribed in Schedule II to the Companies Act, 2013.

Intangible Assets are amortized @ 60% on written down value on their estimated useful life basis.

### f. Investments

Long Term investments are stated at cost. Provision is made to recognize a decline, other than temporary, in the value of long term investments. Current investments are stated at the lower of cost and fair/ market value. Any reduction in the carrying amount of investments and any reversals of such reductions are charged or credited to the Statement of Income and Expenditure.

## g. Employee Benefits:

### a) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Benefits such as salaries and ex-gratia, other compensations are recognized at the undiscounted amount in the Statement of Income & Expenditure in the period in which the employee renders the related service.

### b) Post-Employment Benefits

#### i. Defined Contribution Plan

The Company's contribution to provident fund and employee state insurance are considered as defined contribution plans and are charged as an expense based on the amount of contribution required to be made and when services are rendered by the employees.

#### ii. Defined Benefit Plan

The Company's liability towards gratuity is determined using the projected unit cost method which considers each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation. Actuarial gains and losses based on actuarial valuation done by and independent actuary carried out annually are recognized immediately in the statement of Income and Expenditure as income or expense. Obligation is measured at the present value of the estimated future cash flows using a discounted rate that is determined by reference to market yields at the Balance Sheet date on Government bonds where the currency and terms of the Government bonds are consistent with the currency and estimated terms of the defined benefit obligation.

### c) The Company has a scheme for compensated absences for employees, the liability for which is determined on the basis of an actuarial valuation carried out at the end of the year.

## h. Income Tax

Current tax, if any is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates and provision of the Income Tax Act, 1961.

## i. Provisions, Contingent Liabilities & Contingent Assets

A provision is recognized when the company has a present legal obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding employee benefits) are not discounted to present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

# RDTT Statement

The operational costs of one Centre at Parel, four centres at Kharghar and four centres at CGC are supported by Ratan Dorabji Tata Trust under the Child Development and Nutrition Initiative. The grant of Rs.8,42,58,957 /- is for January 2016 to March 2019. Committed.

During the year, we received Fourth instalment of Rs.1,46,35,000/- The amounts were spent as follows:-

Unutilised Balance as on Apr'18	2,383,750
Grant received	14,635,000
Interest Earned	5,30,814
Amount Utilised	21,055,823
Unutilised Balance as on 31.3.19	-3,506,259

### Grant utilised for :

Personnel Program	14,914,465
Program Cost Residential	1,488,964
Overhead Cost	4,652,394
	<b>21,055,823</b>

Overhead expenses are classified as per RDTT format. It consists of Rent, Electricity, Printing & Stationery, Repairs & Maintenance expenses which are incurred for running the centre.

# Board of Directors



**MR. ASHUTOSH PEDNEKAR**  
Chairman & Honorary Treasurer

Ashutosh is a practising CA with M P Chitale & Co. He was the first person from an emerging economy to be Chair for five years of the Accounting & Assurance Committee of DFK International. His passions at work include client satisfaction, mentoring, technology & innovation. When not at work he likes to be with his family, friends, travel and read.



**MS. GARGI MASHRUWALA**  
Vice Chairperson & Head -  
Second Circle

Gargi has been associated with St. Judes since its inception and is committed to giving joy and hope to our children and their families. A freelance accountant, she was the Financial Controller of UNESCO's award winning team for the restoration and revitalisation project of the Dr. Bhau Daji Lad Museum in Mumbai in 2005. She is also a consultant with INTACH Mumbai.



**MS. MANISHA PARTHASARATHY**  
Vice Chairperson, Head -  
Development Team

From working in organisations as diverse as Samaritans in Paris, Mothers Choice in Hong Kong and the HIV Unit of Tan Tock Seng Hospital in Singapore, Manisha brings her personal commitment to a more caring world to her current role as our Vice Chairperson. She helps drive initiatives ranging from expanding our footprint to fundraising, innovation and skill training programmes.



**MR. UTPAL SENGUPTA**  
Director

After having worked with ConAgra Foods and Unilever, both in India and abroad, for 36 years, Utpal now works as a strategic adviser to companies, part time coach, member of governing bodies and board of directors of various organisations in both the corporate and social sectors. He is our Team Leader for Kolkata.



**MR. GOPAL VITTAL**  
Director

Gopal's focus in St. Judes is on strategic planning, keeping our rapid growth in mind. As Managing Director & CEO of Bharti Airtel (India & South Asia) Gopal brings with him 20 years of experience in sales, marketing and general management.



**MR. ADITYA MANGALDAS**  
Director

Aditya heads the SJICC Premises team, bringing with him his experience in designing and building luxury homes in Alibag. He was the President of St. Judes from 2009 to 2012. With his knowledge of cost management, financial planning and renovation of Centres, he ensures that the renovation and refurbishment of all our Centres creates viable and pleasant spaces for the children and their families.



**MR. JAI DIWANJI**  
Director

Jai guides the organisation in its legal matters. He is a partner at Desai & Diwanji, one of the oldest and most reputed full service law firms in India.



**MS. MUKEETA JHAVERI**  
Director

A retired career investment banker, Mukeeta is currently consulting in contemporary Indian art, philanthropy and CSR in the cultural space. Her focus at St. Judes is on scaling up and new projects.



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